Whitsundays Community Plan 2011 – 2021

Bowen Collinsville Enterprise Inc. Submission



June 2011

1. BCE BACKROUND

Bowen Collinsville Enterprise (BCE) was established in 1997 to formulate and implement an Economic Development Strategy for Bowen Shire following the loss of 2700 jobs between 1987 and 1997 in the Mining, Electricity, Rail, Meat Processing, Fishing and Service Industry sectors of the Bowen and Collinsville economies.

In 1998 the Bowen Shire was severely depressed, with high unemployment and a declining population. Strategies developed focused on rebuilding and diversifying the Shires economy based on water, rail and port infrastructure, industry diversification and improvements in Shire's employment base.

The group was funded by the Queensland Government for the first 3 years and subsequently by Bowen Shire Council. Between 1998 and 2008 BCE employed a full time Economic Development Manager who worked closely with the Community and Local, State and Federal Governments to implement the Economic Development Strategy that was driven by the BCE Board.

In addition to major expansions in Rail and Port Infrastructure other highlights during this period included the establishment of the State Development Area at Abbot Point and the Aquaculture Development Zone based on Bowen Shire. However Water Infrastructure for Industry and Agriculture on the Coastal Zone and water for the Mining Industry inland continue to be key issues that remain unresolved.

An amalgamation of Bowen and Whitsunday Shires into Whitsunday Regional Council saw the restructure of regional economic development activities and creation of the Enterprise Whitsundays (EW) in February 2009 to function as the peak regional economic organisation. The global financial crisis and new mining boom brought new challenges for the whole region including Bowen and Collinsville district.

BCE continues to operate in an advisory capacity to Whitsunday Regional Council and Enterprise Whitsundays on strategic and community issues relating to the Bowen and Collinsville communities.

Bowen Collinsville Enterprise Inc. – Board Membership as of June 2011

NAME	POSITION	REPRESENTING
BOARD CHAIRMAN		
	General Manager - "Bowen	COMMUNITY
Mr Stephen Darwen	Independent" Newspaper	REPRESENTATIVE
BOARD MEMBERS		
Mr Rodney Barrett	Grazier - "Salisbury Plains" Grazing Company - Agforce & Grazing Industry Representative	AGFORCE
Cr Mike Brunker	Mayor - Whitsunday Regional Council	WHITSUNDAY REGIONAL COUNCIL
Ms Terri Byrne	Principal - Bowen State High School	PUBLIC EDUCATION SECTOR
Mr Peter Connal	Manager - Queensland Country Credit Union - Collinsville Branch	COMMUNITY REPRESENTATIVE
Mr David Evans	Director - Bowen Evans & Co - Retailers Bowen and Collinsville	COMMUNITY REPRESENTATIVE
Mr John Finlay	CEO - Whitsunday Regional Council	WHITSUNDAY REGIONAL COUNCIL
Mr Andrei Koeppen	CEO - Enterprise Whitsundays	ENTERPRISE WHITSUNDAYS
Mr Mark Lowcock	Director - Lowcock Builders - Construction	COMMUNITY REPRESENTATIVE
Mr Paul Mc Laughlin	Owner/Manager - Rose Bay Resort - Chairman Tourism Bowen	TOURISM SECTOR
Mr Matthew Magin	Regional Relationship Manager - Abbot point	NORTH QUEENSLAND BULK PORTS
Mr Terry Must	Director - Arabon Seafoods	FISHING INDUSTRY
, Mr Dave Nebauer	Site Superintendent - Sonoma Mine Management - Collinsville	MINING INDUSTRY
Mr Terry Pilcher	Managing Director - Pilcher Industries; Mitre 10, Readymix Concrete & Construction	COMMUNITY REPRESENTATIVE
Cr Peter Ramage	Councillor - Whitsunday Regional Council - Collinsville Division	WHITSUNDAY REGIONAL COUNCIL
Mr Steve Shuttleworth	Campus Manager - Barrier Reef Institute of TAFE - Bowen Campus	EDUCATION & TRAINING SECTOR
Mr Terry Stone	Director - Bowen and Collinsville Pharmacies, Bowen Tomato Co. and Collinsville Motel	COMMUNITY REPRESENTATIVE
Mr Greg Vale	Manager - Abbot Point Bulk Coal	INDUSTRY - ABBOT POINT BULK COAL
Mr Carl Walker	Farmer - Phantom Produce - Chairman Bowen & Gumlu District Growers Assoc.	BOWEN/GUMLU DISTRICT GROWERS
Cr Jennifer Whitney	Councillor - Whitsunday Regional Council - Proserpine Division	WHITSUNDAY REGIONAL COUNCIL

Key characteristics of BCE as a group:

- BCE is an Apolitical Organisation preparedness to talk government and private sector agencies; groups and individuals; regardless of their political orientation
- Strong community and industry links board members bring to the table a wide range of industry knowledge , experience and networks within the Bowen and Collinsville communities
- The BCE Board membership group has a wealth of specialised local knowledge in a wide range of economic development issues
- Stable membership many BCE board members have served since the board was originally established in 1997
- BCE remains an independent Economic Development organisation in that it is not dependent on outside funding sources
- The BCE Board is determined to remain focused on Economic Development and social infrastructure issues that are important to the Bowen and Collinsville communities
- The BCE Board members come from a wide range of commercial and professional backgrounds and bring extensive networks and industry knowledge to the table.

2. SUBMISSION OBJECTIVE

The primary objective of the BCE submission to the Whitsunday Community plan is to provide input into the assessment and careful consideration of current and future economic development and social infrastructure issues.

These important issues directly affect the economic viability of the Bowen / Collinsville district within the wider framework of the Whitsunday Regional Council area. Genuine attention needs to be given to all modes of district and regional cooperation, building up a resilient region with economically viable four main population centres.

The new Whitsundays community plan will have an important role in guiding the whole region into the decade towards significant growth and prosperity. The interest of communities is paramount and that is why the BCE wishes to maximize its input.

The board feels it is very important to provide their collective input and highlight specific challenges and opportunities for our district for the next decade. Growth and prosperity of the Bowen and Collinsville district is critical in our efforts to build together a bright, prosperous future for all of Whitsundays region.

3. BCEs PAST and CURRENT ROLES

In the past, BCE's initial focus was on industry diversification, job creation and population growth strategies. During the period between 1998 and 2008 BCE operated as a very efficient organisation with BCE board input being channelled through various agencies with the assistance of a full-time manager. Currently it operates as an unfunded but highly regarded advisory body to Local, State and Federal Government agencies. At present, BCE's focus is on providing advice and input into the management and impact of unprecedented growth across the community and ensuring that the social and urban infrastructure needs are in place to respond to this growth.

Examples of BCE's project involvement:

- BCE from its beginning has been involved in a range of projects from large infrastructure to business applications utilising information and telecommunication technology; such as the call centre project
- Bowen and Collinsville infrastructure projects included 'Water for Bowen', Urannah Dam Scheme, Rail and Port Infrastructure Expansion, Aquaculture Development Zone, and the promotion of Abbot Point as the site for a State Development Area. The first ever water infrastructure strategy for NQ was created by the BCE and included important concepts for Urannah Dam and Water for Bowen projects.
- Proactive lobbying of politicians, public servants and other decision-makers with the aim of highlighting strategic advantages of Bowen Collinsville at regional, state and federal levels – these activities encompassed lobbying for infrastructure for the State Development area to federal politicians as well as other Bowen and Collinsville township specific projects.
- Proactive investment attraction ongoing activity, looking at the best way to interact with Australian and overseas investors to create a win-win situation these activities included work, for example, with Chinese business sector and investor groups.
- Provision of the Business Community information forum a dedicated quarterly function to provide local and regional businesses, residents and visitors with up to date information about projects and business opportunities across the Bowen / Collinsville district. Originally initiated by the BCE with the inaugural Bowen Collinsville Information Forum held in 2007. The responsibility for organising this regular feature business event was passed on to Enterprise Whitsundays, which continues to build up this highly successful event, attracting large crowds to Bowen on a regular basis.
- Involvement in topical research activities such as the BCE-initiated international study; using Bowen's labour conditions as a benchmark for The Mobile Skilled Workforce – Optimising benefits for rural communities 2010. [Results are being published worldwide, including recent inclusion in Journal for rural studies, Elsevier Science].

4. BCE'S INVOLVEMENT IN COMMUNITY AND ECONOMIC DEVELOPMENT PLANNING

BCE actively participated or was a lead Agency for many strategic planning activities in the past. The main reason was to ensure that Bowen and Collinsville communities have a full understanding of the level of impact in order to define and characterise community's response to a range of project proposals.

Strategic planning with community interest as a centrepiece has always been regarded as a very important activity by the Board.

The following is an example of planning activities BCE had been involved in the past 14 years of existence:

- 1998 Economic plan for Bowen & Collinsville strategy
- 1998 Mackay Regional Water Strategy examining Water Infrastructure Proposals for the expanding Coal Industry in the Northern Bowen Basin. (Urannah Dam Scheme)
- 1998 Burdekin Water Resource Plan examining Major Water Infrastructure Proposals for the Bowen Shire namely the Urannah Dam Scheme and the Elliott Main Channel.
- 2001 Establishment of the Aquaculture Development Zone based on Bowen Shire
- 2005 Water for Bowen infrastructure strategy
- 2005 Promotion of Abbot Point as the site for a new State Development Area.
- 2006 Northern Economic Triangle Infrastructure plan
- 2007 Community consultation for the Abbot Point State Development area
- 2007 Northern economic Triangle, infrastructure plan 2007 2012
- 2008 Proactive participation in the North Queensland Regional Water Supply Strategy [e.g. Stakeholder Reference Panel, organised by Dept. of Natural Resources and Water]
- 2008 Review of Socio Economic Development Strategy internal BCE document, prepared and compiled with the help of a financial grant from Department of Communities [funded by the Blueprint for the Bush, QLD State government]
- 2008 Participation in the Albert Stafford review regarding operational model for economic development and tourism across amalgamated Whitsunday region
- 2008 Chalco refinery project steering group membership
- 2008 Technical Steering committee for Abbot Pt. State Development Area
- 2008 ongoing: Active participation in regular meetings of the Bowen Abbot point community consultation group [BCE cooperated with the Department of Infrastructure and Planning and in original set up of this group]
- 2011 Whitsundays Community Plan consultation and submission

5. TOP 5 KEY ISSUES AS IDENTIFIED BY THE BCE BOARD FOR 2011 - 2021 DECADE

All the BCE Board numbers have been invited to provide the individual feedback in relation to the original list of 15 key issues below, as defined by the Whitsunday regional Council:

Key issues for Community Plan	Key issues for Community Plan		
2011-21 as listed by the WRC	2011-21: BCE Board preferences		
1. community pride	 infrastructure and services / transport 		
2. governance	2. economic sustainability		
3. accessibility	3. governance		
4. heritage conservation	4. employment		
5. economic sustainability	5. natural and built environments		
6. employment	Note: Items #7. and #15 listed from the WRC list as one category here		
 infrastructure and services 			
 community health and wellbeing 			
9. social inclusiveness			
10.arts and culture			
11.open space and recreation			
12.safety and security			
13.tourism			
14.natural and built environments			
15.transport			

The BCE board members felt that other categories were also important for the long term community prosperity; however, the chosen five key issues are predominant and need to be addressed urgently. Issues such as tourism, health are also important, but the lead agencies other than BCE have an opportunity to provide their input directly.

The feedback has been provided both by e-mail, BCE meetings and during one-on-one consultations. These consultations indicated that a definition and interpretation of several key issues by the board numbers varied slightly, that is why it is important that the Whitsunday Regional Council conducts a thorough analysis of all submissions. An example of such a category is infrastructure and services vs. transport issues - some board members thought that they should be in the same category. All comments were made in a constructive manner.

Some key issues [e.g. transport, social inclusiveness] seemed to be open to interpretation. Perhaps more detailed terms of reference for groups/organisations, defining the meaning of key issues and anticipated format would assist to maximise quality of response in the future.

6. DETAILED COMMENTS REGARDING KEY ISSUES FOR COMMUNITY PLAN 2011-21:

Key Issue 1: Infrastructure and services / transport

BCE board members felt that transport issues are linked to a provision of key major infrastructure. Therefore these two categories are being combined under one heading

- 1. Population growth and key challenges for the next decade applying 'all of the Whitsunday region approach'; clearly clarifying synergies between four major population centres and their communities: Bowen, Proserpine, Airlie and Collinsville
- Major infrastructure Bowen and Collinsville specific decisions need to take into consideration both immediate (next 5 – 10 years) and long term needs without seriously compromising the region's future growth opportunities
- 3. While previous Councils have made decisions in good faith given the economic conditions prevailing at the time, consideration needs to be given to reviewing some decisions given the dramatic changes that have occurred with regards to future development scenarios and opportunities in both Bowen and Collinsville
- 4. Review the proposed realignment of the Bruce Highway from the Don River to Mt Gordon and plan to establish a new route
- 5. Reconsider and abandon the proposed Bruce Highway diversion through the centre of runway 04/22 at the Bowen Aerodrome which would close the facility and render it unusable
- In the longer term consider the redevelopment and extension of runway 12/30 at Bowen Airport to cater for larger aircraft movements associated with the development of the Multi Cargo Facility and Abbot Point State Development Area
- 7. With the failure of the Water for Bowen Project to provide water for Coal Exports and future industrial development at Abbot Point there is now an emerging opportunity for the industry to receive temporary water allocations from Peter Faust Dam at Proserpine and for that water to transported via the Proserpine / Bowen pipeline which was funded by Bowen ratepayers in 1990. It is important that domestic water allocations from Proserpine Dam are not permanently lost to industry and that in the future, industrial supplies for Abbot Point will eventually come from the Burdekin

The most valuable community owned asset is the Proserpine to Bowen pipeline which now has an estimated current day value exceeding \$120M all funded by Bowen ratepayers. Water transport charges at rates similar to that which would have been charged for the Water for Bowen project could be applied to industrial users to create a revenue stream which should allow WRC to invest in water supply and sewerage infrastructure solutions to cope with future development

- 8. Promote projects based on Bowen's seaside location such as the proposed Bowen Marina project and other tourism and water-sports specific projects with a view to enhancing the areas liveability and attractiveness to new residents
- 9. The proposed Bowen Marina Project for the development of 700 units and 600 marina berths has languished for 20 years due the unrealistic scope and scale of the project demanded by the State Government. It is vital that this facility be developed if Bowen is to attract and retain new residents to the area in line with industrial development and growth. Currently there is an unsatisfied demand for up to 100 marina births and it is recommended that local developers be given the opportunity to develop these facilities in stages to an agreed master plan
- 10. Social infrastructure work already in progress (e.g. Foreshore Redevelopment and PCYC), but ongoing attention needs to be given to the needs of families with children and young adults for example establishment of a Bowen Telecentre
- 11. As businesses activity in the Bowen CBD has continued to decline, vacant retail space and shopfronts have been absorbed by Banks, Real Estate agents, Accountants, Solicitors, Employment agencies and Government Departments. More than half the commercial floor space in Herbert Street is now occupied by non retail activity. This has had a major impact on the retail mix and resulted in a significant transfer in retail spending activity out of the town to regional shopping centres at Cannonvale, Mackay and Townsville

A strategy needs to be developed to reclaim the CBD for renewed retail activity if new Bowen industries are going discourage drive in drive out employment and attract permanent employees and families to settle in the district

12. When the Bowen Town Plan was last reviewed before Chalco was announced, almost all of the 'Old Town' area between the Front Beach and Richmond and Soldiers Road was rezoned R2 for units with a height limit of 12 metres implemented. At the time very few residents would have realised that this could translate into inappropriate 4 story flat roof 'Beirut Bunker' style unit developments gaining approval for almost any location within the R2 zoning and scattered all over town

It is suggested that the town plan be reviewed to continue to allow maximum 2 story multi unit developments within the current R2 residential areas, with 3 story development along main arterial roads and a dedicated 4 story zone within the CBD and the Marina precinct bordered by Santa Barbra Parade, Brisbane Street, Gordon Street and Hay Street. It is felt that a restriction on building heights within residential areas will accelerate the rate of redevelopment of allotments within the zone and enhance the visual amenity of the redeveloped built environment in keeping with the character of the town

13. Business services – preparing businesses for a new level of demand in terms of transaction volume and customer service driven focus in the next decade

- 14. Bruce Hwy reconstruction and realignment Possible Merinda / Abbot Point bypass, Bowen Aerodrome bypass and flood proofing highway between Bowen and Abbot Point
- 15. Bowen / Collinsville / Moranbah growth corridor utilising the new rail infrastructure to maximise new industrial and agricultural growth opportunities using water from the Urannah Dam Scheme
- 16. Promote suitable renewable energy solutions (e.g. Solar Thermal power generation at Collinsville) similar to the Copperstring project initiative between Townsville and Mt Isa
- 17. Public transport solution for new Bowen suburbs linkage to existing road network, in particular transport solutions for Bowen Merinda Collinsville and Bowen Proserpine routes; further enhancement of avionic transport for both passenger and cargo movements; need to address mid and long term role of rail services in the region
- 18. Major upgrade of the Bowen Collinsville Highway to optimise the movement of people and heavy equipment in the triangle: Bowen Abbot Pt Collinsville

Key Issue 2: Economic sustainability

- 1. To create a diverse, resilient regional economy, which provides household income on par or above Australian average incomes is considered a major issue for mid and long term growth, prosperity and an overall successful future for Bowen / Collinsville communities
- 2. How to further develop the economic diversity of Bowen / Collinsville economic base, to minimise seasonal cycles which are holding back investment in the retail and tourism sectors
- 3. Recent major infrastructure and mining developments in Bowen and Collinsville have not necessarily translated into a major economic boost for the local communities. The major contracting groups need to be engaged well before construction commences in order to ensure their supply chains can be serviced by suitably qualified local businesses
- 4. With regards to the establishment of permanent workforces within Bowen and Collinsville and possible drive in drive out employment, a range of strategies need to be put in place to encourage permanent workforce families to reside in the towns of Bowen and Collinsville
- 5. A need to optimise balance between *'resource intensive'* and *'knowledge intensive'* economic activities to ensure our regional economy is shielded from negative fiscal effects due to cyclical nature of our key industries coal mining, agriculture and tourism
- 6. Maximising opportunities for local, established SMEs and how to ensure their direct involvement in large industrial projects proposed for Bowen / Collinsville district.

Key Issue 3: Governance

- 1. Performance-based evaluation of the structure of economic development group activities within the amalgamated region.
- 2. Improvement in the quality of engagement of local, regional, state and national stakeholders.
- 3. To fully utilise the accumulated knowledge and resources of both EW and BCE to promote and optimise more targeted outcomes within the areas they serve.
- BCE needs to be directly involved in provided input into strategic planning initiatives at a 'District – Region – State' levels in order to maximise positive outcomes for the Bowen and Collinsville communities.
- 5. The need to rethink the most optimal economic development model for Bowen & Collinsville communities and how this should be linked to the Proserpine and Airlie communities so that both communities can feed into an Overall Whitsunday Economic Development Model with a long term strategic view.
- 6. Review linkages to neighbouring regions: Mackay, Townsville and Isaac and how the Northern Economic Triangle Infrastructure plan affects those linkages & relationships.
- 7. BCE, EW and WRC need to improve their communication linkages in order to maximise Council's investment and outcomes in economic development activities for the Bowen and Collinsville communities.

Key Issue 4: Employment

1. Fly in Fly out issue from 2 perspectives:

a/ How to maximise a transition of incoming mobile worker population into Bowen/Collinsville residents in cooperation with mining companiesb/ How to promote Bowen as a major 'fly in fly out' base for mobile workers in the Galilee Basin, Bowen Basin and North West Mineral Province.

- 2. Recognition that attracting skilled professionals and mobile workers requires sufficient employment opportunities for spouses and for young people
- 3. Recognising and developing strategies to address the issue that major industry is currently having trouble recruiting senior management staff who are prepared to reside in Bowen and Collinsville due to a lack of social infrastructure and facilities
- 4. Local TAFE to play a dominant role in addressing training in skills set shortages in areas important not just for large projects but also for local business sector.

Key Issue 5: Natural and built environments

- 1. Bowen and Collinsville need to retain all unique/interesting community features, which also applies to the type of residential and commercial buildings
- 2. Townships and rural land use assessment needs to work hand-in-hand with the development application process. There is a need to reflect amalgamation outcomes and gradual alignment of local bylaws between former Bowen and Whitsunday Shires
- 3. Provide more information to the community about the Whitsunday Regional Council's role in administering recently introduced Sustainable Planning Act and how it affects future residential and commercial developments in Bowen and Collinsville
- 4. Maintain public access to all beaches and parks/recreational areas
- 5. Maintain a favourable balance between development and open space especially along foreshores. Current situation is a drawcard to new residents and needs to be kept that way
- 6. Work co-operatively to capitalise on original Bowen township design and maintain a built environment which is in keeping with Bowen becoming the 'Capital of the North Qld'.

7. PROPOSED ACTIONS AND RECOMMENDATIONS

7.1 That BCE further strengthens its core community role of a grass root level **'think-tank'** for Bowen & Collinsville communities, in order to maximize current and future projects' potential in a challenging post-amalgamation regional environment.

Timeline: ongoing Lead agency: EW

7.2 That BCE in close co-operation with Enterprise Whitsundays organise a workshop, focusing on improving its think-tank efficiency. Anticipated result is better understanding of roles & responsibilities.

An external, specialised consultant should be engaged for this task. Input and involvement to be offered to other stakeholders [e.g. Whitsunday Regional Council].

Timeline: next 3 months Lead agency: BCE & EW

7.3 Funding arrangements dedicated to economic development across the region and in the Bowen Collinsville district to be reviewed and additional funding to be lobbied for in the light of significant royalties payable by mining companies, which are generated from mining industry in the Bowen and Collinsville district.

Timeline: Next 12 months Lead agency: WRC

7.4 A more efficient communication and cooperation matrix to be developed between key economic developments stakeholders, reflecting the needs of Bowen & Collinsville communities and their access to future prosperity.

Timeline: Next 6 months Lead agency: BCE & EW

7.5 That BCE cooperates with other stakeholders to work on Bowen Collinsville district economic development strategy, which would reflect the need for Bowen/Collinsville mid-range economic development projects because of their ability to generate more immediate employment, business confidence and community prosperity.

Timeline: Next 12 months Lead agency: EW & BCE & WRC

7.6 Proactively assist and conduct data analysis from 2011 Census for Bowen and Collinsville district.

Timeline: Next 12 months Lead agency: WRC

7.7 That the BCE works with Bowen / Collinsville communities to clearly define its expectations and key policies from candidates for state and local government elections.

Timeline: Next 6 months (depending on when elections are called) Lead agency: BCE

8. LITERATURE AND RESOURCES

List of publications and articles relevant to this submission:

- 1. Economic development strategy for Bowen Shire, October 1998
- 2. Incorporating Economic Development into Local Government Planning; Dec. 2006
- 3. Whitsunday, Hinterland and Mackay Regional Plan [WHAM], June 2006, Qld govt.
- 4. Regional Economic Development Strategy Framework, Sept.2007, MW REDC
- 5. Urannah Dam water for the new millennium; June 2007; internal BCE document
- 6. Northern economic Triangle infrastructure plan 2007 2012; Aug.2007; Qld govt.
- Review of socio economic development strategy, Bowen Collinsville region, executive summary, October 2008
- 8. WRC Community Plan 2011-2021 brochure
- 9. Email correspondence with the BCE Board Directors and WRC

9. APPENDIX [BCE feedback form as initially sent to all BCE Board members]

BCE Inc. submission to the Whitsundays Community Plan 2011 – 2021

NOTE: This survey is intended for internal use only

After further communication with Amanda Pugh (WRC), key areas of interest for the purpose of the Community Plan 2011-2021 were identified by the Whitsunday Regional Council as following:

Key issues for Community Plan 2011-21	Please mark your priority (1 – 15) (Please mark at least top 5)	Indicate who should be a Lead organization? Focusing primarily on Bowen & Collinsville area	Mark which issues should BCE address (in cooperation with other stakeholders
1. community pride			
2. governance			
accessibility			
4. heritage conservation			
5. economic sustainability			
6. employment			
7. infrastructure and services			
community health and wellbeing			
9. social inclusiveness			
10.arts and culture			
11.open space and recreation			
12.safety and security			
13.tourism			
14.natural and built environments			
15.transport			
BCE Board member's Name:			

Is appears that some key issues are linked to each other and that while BCE submission may comment on majority or all of above areas, critical consideration needs to be given to:

Governance, Economic sustainability, Employment, Infrastructure and services, Transport.

From the BCE point of view, particular attention may be given to these issues:

- BCEs role in future economic development activities across the Whitsunday region
- Future water infrastructure issues
- State Development Area large industrial projects
- Agriculture / aquaculture developments
- Small and medium business operators in Bowen and Collinsville
- Social infrastructure
- Others as identified by individual BCE Board members

Background document to be considered:

"Review of socio-economic development strategy for Bowen and Collinsville, released in Oct.2008."

FEEDBACK FORM

Please fill in following as many issues as you see fit prior a collective discussion about this submission at the next BCE meeting.

KEY ISSUE	DETAILED COMMENTS	
A		
В		
с		
D		
E		

Any question(s)?

Please contact Martin Homisan; by phone 4785 0119 or email: martin@Lcorepower.com

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